

# **BUDGET 2018/19**

# **GENERAL FUND BUDGET**

# **SUMMARY 2017/2018 REVISED, ESTIMATE 2018/2019**

|   | ORIGINAL<br>2017/2018<br>£ | REVISED<br>2017/2018<br>£ | BUDGET<br>2018/2019<br>£                |
|---|----------------------------|---------------------------|---|
| GENERAL FUND BUDGET   |                            |                           |   |
| COMMUNITY BOARD   | 5,368,410                  | 5,620,440                 | 5,521,730                               |
| ECONOMIC DEVELOPMENT BOARD  | 842,030                    | 840,340                   | 892,610                                 |
| POLICY AND ORGANISATION BOARD   | 3,710,400                  | 3,702,810                 | 3,873,360                               |
| TOTAL NET EXPENDITURE   | 9,920,840                  | 10,163,590                | 10,287,700                              |
| TRANSFER TO/(FROM) RESERVES GENERAL FUND WORKING BALANCE REVENUE FINANCING RESERVE STABILITY AND RESILIANCE RESERVE | 0<br>304,960<br>651,140    | 0<br>59,540<br>569,350    | 0<br>( <mark>69,840</mark> )<br>247,560 |
| BUDGET TOTAL  | 10,876,940                 | 10,792,480                | 10,465,420                              |
| FINANCED BY   |                            |                           |   |
| COUNCIL TAX   | (5,675,290)                | (5,675,290)               | (5,813,990)                             |
| GOVERNMENT GRANTS   | (1,842,060)                | (1,839,390)               | (1,044,280)                             |
| BUSINESS RATES RETENTION  | (3,359,590)                | (3,277,800)               | (3,607,150)                             |
|   | (10,876,940)               | (10,792,480)              | (10,465,420)                            |

# **SUMMARY OF REVENUE ESTIMATES 2018/2019**

|                                       | ORIGINAL  | REVISED    | BUDGET     |          |
|---------------------------------------|-----------|------------|------------|----------|
|                                       | 2017/2018 | 2017/2018  | 2018/2019  | Page     |
|                                       | £         | £          | £          | Ū        |
| COMMUNITY BOARD                       |           |            |            |          |
| Leisure & Culture                     | 2,100,470 | 2,191,830  | 2,123,490  | 5        |
| Waste                                 | 1,351,420 | 1,312,430  | 1,331,770  | 5        |
| Streetscene                           | 310,700   | 446,410    | 416,490    | 7        |
| Community Safety                      | 300,360   | 285,710    | 290,330    | 9        |
| Environmental Services                | 502,120   | 491,430    | 502,000    | 9        |
| Misc Environmental & Transportation   | 493,760   | 492,970    | 455,250    | 11       |
| Cemetery                              | 26,940    | 56,700     | 34,870     | 11       |
| Home Adaptation Grants                | 7,300     | 7,370      | 7,660      | 13       |
| Private Sector Housing                | 95,110    | 82,450     | 86,080     | 13       |
| Homelessness                          | 273,150   | 345,920    | 366,060    | 13       |
| Other General Fund Housing            | (92,920)  | (92,780)   | (92,270)   | 13       |
| Board Total                           | 5,368,410 | 5,620,440  | 5,521,730  | <u>-</u> |
|                                       |           |            |            | -        |
| ECONOMIC DEVELOPMENT BOARD            |           |            |            |          |
| Economic Prosperity                   | 240,850   | 246,030    | 251,210    | 19       |
| Market                                | (37,800)  | (35,620)   | (39,530)   | 19       |
| Town Harbour Foreshore                | 216,670   | 214,510    | 214,140    | 19       |
| Events                                | 67,330    | 60,130     | 69,730     | 19       |
| Properties                            | 106,840   | 156,250    | 124,360    | 21       |
| Marketing and Tourism                 | 143,140   | 145,490    | 159,200    | 21       |
| Local Development Framework           | 105,000   | 53,550     | 113,500    | 21       |
| Board Total                           | 842,030   | 840,340    | 892,610    | :        |
|                                       |           |            |            |          |
| POLICY AND ORGANISATION BOARD         | 400 700   | 004.000    | 000.050    | 0.5      |
| Registration of Electors              | 196,760   | 224,960    | 230,850    | 25       |
| Local Land Charges                    | 23,220    | 16,600     | 8,710      | 25       |
| Housing Benefits                      | 774,430   | 733,570    | 765,490    | 25       |
| Local Taxation                        | 280,710   | 267,350    | 226,230    | 27       |
| Development Services                  | 643,000   | 755,880    | 802,240    | 27       |
| Licensing & Registration              | 5,750     | 19,810     | 26,560     | 29       |
| Assistance to Voluntary Organisations | 210,630   | 210,330    | 215,690    | 29       |
| Corporate & Civic Expenses            | 1,022,480 | 1,015,480  | 1,126,810  | 31       |
| Miscellaneous Services                | 1,015,160 | 999,310    | 1,078,800  | 33       |
| Other Corporate Areas                 | (461,740) | (540,480)  | (608,020)  | . 33     |
| Board Total                           | 3,710,400 | 3,702,810  | 3,873,360  | •        |
|                                       |           |            |            |          |
| GRAND TOTAL OF ALL BOARDS             | 9,920,840 | 10,163,590 | 10,287,700 |          |

# **SUMMARY OF REVENUE ESTIMATES 2018/2019**

| SERVICE                             | ORIGINAL<br>2017/2018<br>£ | REVISED<br>2017/2018<br>£ | BUDGET<br>2018/2019<br>£ | Page   |
|-------------------------------------|----------------------------|---------------------------|--------------------------|--------|
| Leisure & Culture                   | 2,100,470                  | 2,191,830                 | 2,123,490                | 5      |
| Waste                               | 1,351,420                  | 1,312,430                 | 1,331,770                | 5      |
| Streetscene                         | 310,700                    | 446,410                   | 416,490                  | 7      |
| Community Safety                    | 300,360                    | 285,710                   | 290,330                  | 9      |
| Environmental Services              | 502,120                    | 491,430                   | 502,000                  | 9      |
| Misc Environmental & Transportation | 493,760                    | 492,970                   | 455,250                  | 11     |
| Cemetery                            | 26,940                     | 56,700                    | 34,870                   | 11     |
| Home Adaptation Grants              | 7,300                      | 7,370                     | 7,660                    | 13     |
| Private Sector Housing              | 95,110                     | 82,450                    | 86,080                   | 13     |
| Homelessness                        | 273,150                    | 345,920                   | 366,060                  | 13     |
| Other General Fund Housing          | (92,920)                   | (92,780)                  | (92,270)                 | 13     |
| Board Total                         | 5,368,410                  | 5,620,440                 | 5,521,730                | -<br>= |

| LEISURE & CULTURE                    | ORIGINAL<br>2017/2018<br>£ | REVISED<br>2017/2018<br>£ | BUDGET<br>2018/2019<br>£ |
|--------------------------------------|----------------------------|---------------------------|--------------------------|
| Open Spaces                          | 1,188,810                  | 1,248,040                 | 1,206,800                |
| Outdoor Sports                       | 330,110                    | 340,260                   | 351,790                  |
| Leisure Centre (see breakdown below) | 228,430                    | 280,480                   | 214,410                  |
| Splash Park (see breakdown below)    | 114,620                    | 80,520                    | 80,230                   |
| Countryside Management               | 109,020                    | 121,690                   | 128,260                  |
| Museum                               | 68,710                     | 64,610                    | 65,010                   |
| Allotments                           | 60,770                     | 56,230                    | 76,990                   |
| Net Expenditure                      | 2,100,470                  | 2,191,830                 | 2,123,490                |

#### **Leisure Centre**

The new Leisure Centre opened in December 2012, facilities include a 25m swimming pool, gym, eight five-a-side and one seven-a-side synthetic football piches and two grass mini-pitches, along with a multi-purpose sports hall. In January 2018, a new gym extension opened with the Council receiving, instead of paying, a management fee from this date.

| Running costs                  | 6,670    | 13,330   | -        |
|--------------------------------|----------|----------|----------|
| Administration Recharges       | 8,100    | 16,600   | 15,500   |
| Capital Finance (Depreciation) | 329,240  | 334,720  | 356,040  |
| Income from profit share       | (66,000) | (70,000) | (70,000) |
| Income from management charge  | (49,580) | (14,170) | (87,130) |
|                                | 228,430  | 280,480  | 214,410  |

### Splash Park

Gosport Splash Park has been designed and provided by Gosport Borough Council as a free outside play facility with traditional all year round play equipment and water features which are open in the Summer only.

| Running costs                  | 38,680  | 37,290 | 36,600 |
|--------------------------------|---------|--------|--------|
| Administration Recharges       | 7,600   | 8,100  | 8,500  |
| Capital Finance (Depreciation) | 68,340  | 35,130 | 35,130 |
|                                | 114,620 | 80,520 | 80,230 |

## **WASTE**

The Council operates recycling collection centres for glass, paper, cans and textiles through a number of sites across the Borough. A scheme for the kerbside collection of mixed dry recyclable materials is operated throughout the Borough. From February 2018, Gosport residents can sign up to a new garden waste recycling scheme and get a new 240-litre wheelie bin for their green waste.

A service is also provided for unwanted domestic items (for which a charge is made). All waste arising in the Borough that is not recycled is transported to the Energy Recovery Facility at Portsmouth.

| ORIGINAL                              | REVISED   | BUDGET   |
|---------------------------------------|---|--|
| 2017/2018                             | 2017/2018   | 2018/2019  |
|                                       |   | £  |
| -                                     | ~   | _  |
|                                       |   |  |
| •                                     | •   | 2,160  |
|                                       | ·   | 423,760  |
| •                                     | •   | 7,380  |
|                                       | •   | 169,440  |
|                                       |   | 1,242,720  |
| 352,500                               | 402,700   | 436,000  |
|                                       | 457,740   | 479,060  |
| 2,686,730                             | 2,755,740   | 2,760,520  |
|                                       |   |  |
| (132,240)                             | (136.360)   | (142,770)  |
| · · · · · · · · · · · · · · · · · · · |   | (309,620)  |
| · · · · · · · · · · · · · · · · · · · |   | (184,640)  |
| (586,260)                             | (563,910)   | (637,030)  |
| 2,100,470                             | 2,191,830   | 2,123,490  |
|                                       |   |  |
|                                       | 2017/2018<br>£<br>49,270<br>385,220<br>6,120<br>181,100<br>1,223,060<br>352,500<br>489,460<br>2,686,730<br>(132,240)<br>(313,410)<br>(140,610)<br>(586,260) | 2017/2018 £ £ £  49,270 5,860 385,220 466,010 6,120 7,640 181,100 187,640 1,223,060 1,228,150 352,500 402,700 489,460 457,740 2,686,730 2,755,740  (132,240) (136,360) (313,410) (309,620) (140,610) (117,930) (586,260) (563,910) |

# WASTE

| NET EXPENDITURE          | 1,351,420 | 1,312,430 | 1,331,770 |
|--------------------------|-----------|-----------|-----------|
| Income                   | (316,260) | (340,010) | (324,510) |
|                          | 1,667,680 | 1,652,440 | 1,656,280 |
| Capital Finance          | 17,560    | 17,560    | 17,560    |
| Administration Recharges | 207,200   | 189,600   | 181,900   |
| Third Party Payments     | 1,381,270 | 1,384,980 | 1,414,290 |
| Supplies and Services    | 61,650    | 60,300    | 42,530    |
|                          |           |           |           |

# **STREETSCENE**

## **CAR PARKS**

There are currently 2,239 off-street and foreshore parking spaces provided within Gosport and Lee on the Solent.

# **OTHER**

The Council has responsibility for enforcing legislation and local byelaws regarding dogs and abandoned vehicles

| Expenditure comprises   | ORIGINAL  | REVISED   | BUDGET    |
|---|-----------|-----------|-----------|
|   | 2017/2018 | 2017/2018 | 2018/2019 |
|   | £         | £         | £         |
| Abandoned/Unwanted Vehicles Dog Control Public Conveniences Street Cleansing Flower Bed, Shrubbery & High Street Maintenance Enforcement Services | 41,580    | 49,210    | 49,010    |
|   | 60,200    | 69,610    | 67,280    |
|   | 180,210   | 244,440   | 243,360   |
|   | 387,190   | 377,990   | 377,690   |
|   | 178,900   | 293,820   | 259,740   |
|   | 49,600    | 67,400    | 59,000    |
|   | 897,680   | 1,102,470 | 1,056,080 |
| Income comprises  |           |           |           |
| Dog Control Public Conveniences Flower Bed, Shrubbery & High Street Maintenance Enforcement of Fixed Penalties                                    | (600)     | (3,400)   | (3,400)   |
|   | (640)     | (640)     | (640)     |
|   | -         | (68,480)  | (68,480)  |
|   | (1,450)   | (1,450)   | (1,450)   |
|   | (2,690)   | (73,970)  | (73,970)  |
| Net Expenditure   | 894,990   | 1,028,500 | 982,110   |

| CAR PARKS Premises Supplies and Services Third Party Payments Administration Recharges Capital Finance  Income - Car Park Fees - Car Park Permits - Parking Fines - Advertising and Other Income | 2017/2018<br>£<br>86,570<br>68,350<br>37,130<br>209,000<br>10,700<br>411,750 | 2017/2018<br>£<br>85,420<br>81,180<br>37,130<br>219,300<br>8,120<br>431,150 | 2018/2019<br>£<br>98,700<br>85,300<br>37,160<br>215,200<br>8,120 |
|--|--|---|--|
| CAR PARKS Premises Supplies and Services Third Party Payments Administration Recharges Capital Finance  Income - Car Park Fees - Car Park Permits - Parking Fines                                | 86,570<br>68,350<br>37,130<br>209,000<br>10,700                              | 85,420<br>81,180<br>37,130<br>219,300<br>8,120                              | 98,700<br>85,300<br>37,160<br>215,200<br>8,120                   |
| Premises Supplies and Services Third Party Payments Administration Recharges Capital Finance  Income - Car Park Fees - Car Park Permits - Parking Fines  | 68,350<br>37,130<br>209,000<br>10,700  | 81,180<br>37,130<br>219,300<br>8,120  | 85,300<br>37,160<br>215,200<br>8,120                             |
| Supplies and Services Third Party Payments Administration Recharges Capital Finance  Income - Car Park Fees - Car Park Permits - Parking Fines   | 68,350<br>37,130<br>209,000<br>10,700  | 81,180<br>37,130<br>219,300<br>8,120  | 85,300<br>37,160<br>215,200<br>8,120                             |
| Third Party Payments Administration Recharges Capital Finance  Income - Car Park Fees - Car Park Permits - Parking Fines   | 37,130<br>209,000<br>10,700  | 37,130<br>219,300<br>8,120  | 37,160<br>215,200<br>8,120                                       |
| Administration Recharges Capital Finance  Income - Car Park Fees - Car Park Permits - Parking Fines  | 209,000<br>10,700  | 219,300<br>8,120  | 215,200<br>8,120   |
| Capital Finance  Income - Car Park Fees - Car Park Permits - Parking Fines   | 10,700   | 8,120   | 8,120  |
| Income - Car Park Fees - Car Park Permits - Parking Fines  |  |   |  |
| <ul><li>Car Park Fees</li><li>Car Park Permits</li><li>Parking Fines</li></ul>   | 411,750  | 431,150   | 111100   |
| <ul><li>Car Park Fees</li><li>Car Park Permits</li><li>Parking Fines</li></ul>   |  |   | 444,480  |
| <ul><li>Car Park Permits</li><li>Parking Fines</li></ul>   |  |   |  |
| - Parking Fines  | (850,000)  | (854,400)   | (854,400)  |
|  | (90,770)   | (98,400)  | (98,400)   |
| - Advertising and Other Income   | (54,260)   | (56,300)  | (56,300)   |
| that change and change and   | (1,010)  | (4,140)   | (1,000)  |
|  | (996,040)  | (1,013,240)   | (1,010,100)  |
| NET INCOME   | (584,290)  | (582,090)   | (565,620)  |
| OTHER  |  |   |  |
| Premises   | 75,410   | 112,960   | 71,250   |
| Supplies and Services  | 10,150   | 10,770  | 9,470  |
| Third Party Payments   | 467,380  | 554,700   | 558,720  |
| Administration Recharges   | 255,700  | 267,600   | 260,200  |
| Capital Finance  | 89,040   | 156,440   | 156,440  |
|  | 897,680  | 1,102,470   | 1,056,080  |
| Income   | (2,690)  | (73,970)  | (73,970)   |
| NET EXPENDITURE  | 894,990  | 1,028,500   | 982,110  |
| NET EXPENDITURE  |  |   |  |

## **COMMUNITY SAFETY**

The Community Safety Section works together with the Gosport Community Safety Partnership to co-ordinate the development and implementation of a Strategy to reduce crime and disorder across the Borough and develops innovative and effective initiatives in support of the strategy objectives.

|   | ORIGINAL<br>2017/2018<br>£ | REVISED<br>2017/2018<br>£ | BUDGET<br>2018/2019<br>£ |
|---|----------------------------|---------------------------|--------------------------|
| CCTV  | 206,900                    | 214,200                   | 215,710                  |
| Community Safety Priorities                             | 5,840                      | 20,080                    | 7,470                    |
| Administration Recharges                                | 174,320                    | 159,270                   | 175,840                  |
| Capital Finance   | 22,750                     | 20,450                    | 20,450                   |
|   | 409,810                    | 414,000                   | 419,470                  |
| CCTV Partner Contributions                              | (109,450)                  | (128,290)                 | (129,140)                |
| Net Expenditure   | 300,360                    | 285,710                   | 290,330                  |
|   |                            |                           |                          |
| ENVIRONMENTAL SERVICES                                  |                            |                           |                          |
| Environmental Health Services - Commercial              |                            |                           |                          |
| Food, Safety and Hygiene                                | 121,900                    | 123,280                   | 128,140                  |
| Public Health   | 21,300                     | 21,570                    | 21,860                   |
| Health & Safety   | 67,000                     | 66,920                    | 69,520                   |
| Net Expenditure   | 210,200                    | 211,770                   | 219,520                  |
| Environmental Health Services - Pollution & Environment |                            |                           |                          |
| Pollution Control                                       | 131,020                    | 132,400                   | 137,620                  |
| Rodent and Pest Control                                 | 74,800                     | 69,850                    | 65,760                   |
| Gypsy and Traveller Services                            | 21,050                     | 16,600                    | 16,500                   |
| Health Initiatives                                      | 65,050                     | 60,810                    | 62,600                   |
| Net Expenditure   | 291,920                    | 279,660                   | 282,480                  |

| COMMUNITY SAFETY   | ORIGINAL<br>2017/2018<br>£  | REVISED<br>2017/2018<br>£  | BUDGET<br>2018/2019<br>£  |
|--|---|--|---|
| Premises Transport Supplies and Services Third Party Payments Administration Recharges Capital Finance | 11,300<br>1,680<br>58,170<br>141,590<br>174,320<br>22,750<br>409,810<br>(109,450) | 10,260<br>1,790<br>83,570<br>138,660<br>159,270<br>20,450<br>414,000 | 8,920<br>1,810<br>72,520<br>139,930<br>175,840<br>20,450<br>419,470 |
| NET EXPENDITURE  | 300,360   | 285,710  | 290,330   |
| ENVIRONMENTAL SERVICES  Environmental Health Services - Commercial                                     |   |  |   |
| Supplies and Services  | 14,000  | 14,000   | 14,000  |
| Third Party Payments   | 176,100   | 177,570  | 185,220   |
| Administration Recharges   | 20,100  | 20,200   | 20,300  |
| NET EXPENDITURE  | 210,200   | 211,770  | 219,520   |
| Environmental Health Services - Pollution & Environmen   | ıt  |  |   |
| Supplies and Services Third Party Payments Administration Recharges                                    | 12,350<br>188,100<br>95,350<br>295,800  | 13,010<br>190,050<br>86,600<br>289,660                               | 8,000<br>198,310<br>93,300<br>299,610                               |
| Income   | (3,880)   | (10,000)   | (17,130)  |

291,920

502,120

279,660

491,430

282,480

502,000

NET EXPENDITURE

**NET EXPENDITURE** 

| MISC ENVIRONMENTAL & TRANSPORTATION             | ORIGINAL<br>2017/2018<br>£ | REVISED<br>2017/2018<br>£ | BUDGET<br>2018/2019<br>£ |
|---|----------------------------|---------------------------|--------------------------|
|   |                            |                           |                          |
| Pontoons (Gosport Ferry & Hardway Walkashore)   | (47,150)                   | (45,360)                  | (49,150)                 |
| Environmental Maintenance & Improvements        | 38,010                     | 36,860                    | 32,430                   |
| Street Name Plates - Maintenance                | 24,270                     | 17,950                    | 16,650                   |
| Christmas Entertainment, Decorations & Lighting | 35,300                     | 33,300                    | 35,500                   |
| Forton Lake Bridge                              | 19,760                     | 15,910                    | 21,170                   |
| Coastal Services                                | 61,050                     | 163,570                   | 121,350                  |
| Coast Protection                                | 261,450                    | 194,070                   | 200,940                  |
| Tenanted Buildings                              | 52,330                     | 41,120                    | 38,220                   |
| Event road management                           | 48,740                     | 35,550                    | 38,140                   |
| Net Expenditure                                 | 493,760                    | 492,970                   | 455,250                  |

## **CEMETERY**

Local Authorities are required to provide this service under the Local Government Act 1972, Section 214, Schedule 26, Part II. There is Ann's Hill Cemetery and a number of closed churchyards that are the responsibility of the Council together with the provision of a sympathetic and efficient burial service.

|                                       | ORIGINAL<br>2017/2018<br>£ | REVISED<br>2017/2018<br>£ | BUDGET<br>2018/2019<br>£ |
|---------------------------------------|----------------------------|---------------------------|--------------------------|
| MISC ENVIRONMENTAL & TRANSPORTATION   |                            |                           |                          |
| Premises                              | 127,210                    | 190,140                   | 146,210                  |
| Supplies and Services                 | 20,260                     | 16,060                    | 20,400                   |
| Third Party Payments                  | 125,140                    | 122,680                   | 123,030                  |
| Administration Recharges              | 135,300                    | 116,200                   | 114,000                  |
| Capital Finance                       | 177,220                    | 168,370                   | 168,370                  |
|                                       | 585,130                    | 613,450                   | 572,010                  |
| Income                                |                            |                           |                          |
| - Fees & Charges                      | (24,800)                   | (24,240)                  | (24,240)                 |
| - Rents                               | (60,920)                   | (60,920)                  | (60,920)                 |
| - Other                               | (5,650)                    | (35,320)                  | (31,600)                 |
|                                       | (91,370)                   | (120,480)                 | (116,760)                |
| NET EXPENDITURE                       | 493,760                    | 492,970                   | 455,250                  |
| CEMETERY                              |                            |                           |                          |
| Premises                              | 26,440                     | 38,210                    | 24,230                   |
| Supplies and Services                 | 5,060                      | 4,860                     | 4,460                    |
| Third Party Payments                  | 136,840                    | 135,330                   | 142,780                  |
| Administration Recharges              | 90,100                     | 99,300                    | 89,400                   |
| ŭ                                     | 258,440                    | 277,700                   | 260,870                  |
| Income                                |                            |                           |                          |
| - Fees and Charges                    | (96,500)                   | (76,000)                  | (76,000)                 |
| - Portchester Crematorium Joint Board | (135,000)                  | (145,000)                 | (150,000)                |
|                                       | (231,500)                  | (221,000)                 | (226,000)                |
|                                       |                            |                           |                          |

#### **HOME ADAPTATION GRANTS**

The Council provides a range of home improvement grants, subject to budget availability. Mandatory grants are paid towards eligible disabled adaptations. All other grants are dependent upon Council policy which is reviewed annually.

### **PRIVATE SECTOR HOUSING**

The expenditure relates to inspection of premises to assess whether they meet the Decent Homes Standard, structural defects, enforcing standards for overcrowding and houses in multiple occupation, and remedying conditions which might constitute a nuisance or danger to health. Statutory notices to remedy defects and unsatisfactory conditions are served when necessary.

The promotion of domestic energy efficiency improvements in order to meet statutory targets. The service includes the provision of direct financial assistance but relies primarily upon education and awareness raising to bring about changes in public attitude and behaviour.

This category also includes Housing Associations. The Council has also financially assisted a number of local Housing Associations in the construction or improvement of houses and has, in return, been allowed to nominate a proportion of the tenants. This assistance is expected to increase significantly through the provision of Local Authority Housing Association Grant, although this will have no effect on the revenue budget.

#### **HOMELESSNESS**

The Council has been successful in targeting resources towards the prevention of homelessness helping to reduce the number of homelessness acceptances and the resulting accommodation costs incurred. An example of this is a significant reduction in Bed and Breakfast costs which has been achieved partly through investment in both Barclay House and Agnew Family Centre as a more cost effective provision of temporary accommodation for most households.

These budgets can be significantly influenced by external factors and will be closely monitored particularly to identify any variations arising from the impact of benefit changes to tenants. The accommodation strategy has been reviewed to minimise the impact on Council funding.

|  | ORIGINAL<br>2017/2018<br>£       | REVISED<br>2017/2018<br>£          | BUDGET<br>2018/2019<br>£         |
|--|----------------------------------|------------------------------------|----------------------------------|
| HOME ADAPTATION GRANTS   | ~                                | ~                                  | ~                                |
| Third Party Payments Administration Recharges                                | 6,600<br>700                     | 6,670<br>700                       | 6,960<br>700                     |
| NET EXPENDITURE  | 7,300                            | 7,370                              | 7,660                            |
| PRIVATE SECTOR HOUSING   |                                  |                                    |                                  |
| Employees Transport  | -<br>450                         | 11,300                             | 11,580<br>-                      |
| Supplies and Services Third Party Payments Administration Recharges          | 790<br>62,700<br>31,300          | 63,350<br>7,800                    | 66,100<br>8,400                  |
| Incomo   | 95,240                           | 82,450                             | 86,080                           |
| Income  NET EXPENDITURE  | 95,110                           | 82,450                             | 86,080                           |
|  |                                  |                                    |                                  |
| HOMELESSNESS   |                                  |                                    |                                  |
| Supplies and Services Transfer Payments Administration Recharges             | 1,672,370<br>21,980<br>475,200   | 1,754,560<br>280,670<br>509,700    | 1,818,040<br>280,670<br>509,800  |
| Income   | 2,169,550 (1,896,400)            | 2,544,930<br>(2,199,010)           | 2,608,510<br>(2,242,450)         |
| NET EXPENDITURE  | 273,150                          | 345,920                            | 366,060                          |
| STOKES DAY MODILE HOME DADIK   |                                  |                                    |                                  |
| STOKES BAY MOBILE HOME PARK  |                                  |                                    |                                  |
| Premises Supplies and Services Third Party Payments Administration Recharges | 22,480<br>960<br>2,970<br>13,700 | 21,750<br>1,210<br>2,930<br>21,440 | 21,020<br>960<br>2,960<br>21,730 |
|  | 40,110                           | 47,330                             | 46,670                           |
| Income   | (133,030)                        | (140,110)                          | (138,940)                        |
| NET INCOME   | (92,920)                         | (92,780)                           | (92,270)                         |

## HOUSING REVENUE ACCOUNT

The Housing Revenue Account (HRA) records expenditure and income relating to council houses and the provision of services to tenants.

Provisions governing the operation of the HRA were contained in the Local Government and Housing Act 1989. This defined what transactions should be recorded in the HRA and enabled the government to directly influence the finances of local authority housing through the housing subsidy system.

The 'self financing' system started in April 2012 allowing authorities to retain future rental receipts, this replaces the old subsidy system.

Gosport Borough Council paid £57.09m to exit the system and a thirty year business plan has been produced to show how this will be repaid.

The estimated average nos of dwellings in 2018/19 is 3125.

The HRA has two revenue reserves the 'HRA working balance' and the 'Major Repairs, New Build and Loan Repayments Reserve' the latter was approved at Community Board on 4th February 2013.

The Council has a policy to purchase additional properties for affordable rent.

|   | ORIGINAL<br>2017/2018<br>£000        | REVISED<br>2017/2018<br>£000         | BUDGET<br>2018/2019<br>£000          |
|---|--------------------------------------|--------------------------------------|--------------------------------------|
| HOUSING REVENUE ACCOUNT   |                                      |                                      |                                      |
| Expenditure   |                                      |                                      |                                      |
| Repairs & Maintenance Supervision & Management Rents ,Rates,Taxes and Other Charges Depreciation,Impairment and Revaluation Debt Management Costs | 4,163<br>3,722<br>325<br>3,375<br>38 | 4,654<br>3,781<br>314<br>3,150<br>37 | 4,437<br>3,678<br>329<br>3,300<br>39 |
| Total Expenditure   | 11,623                               | 11,936                               | 11,783                               |
| Income  |                                      |                                      |                                      |
| Dwelling Rents Non Dwelling Rents Charges For Services and Facilities   | (13,702)<br>(248)<br>(390)           | (13,947)<br>(248)<br>(507)           | (13,793)<br>(248)<br>(467)           |
| Total Income  | (14,340)                             | (14,702)                             | (14,508)                             |
| Net Cost Of Services  | (2,717)                              | (2,766)                              | (2,725)                              |
| Interest Payable & Similar Charges Interest & Investment Income   | 1,860<br>(21)                        | 1,870<br>(23)                        | 1,929<br>(26)                        |
| NET HRA SURPLUS FOR YEAR  | (878)                                | (919)                                | (822)                                |
| HRA BALANCE   |                                      |                                      |                                      |
| Balance B/fwd<br>Transfer (to) or from HRA  | 991                                  | 991                                  | 991                                  |
| Balance C/Fwd   | 991                                  | 991                                  | 991                                  |
| MAJOR REPAIRS, NEW BUILD AND<br>LOAN REPAYMENT RESERVE  |                                      |                                      |                                      |
| Balance B/Fwd   | 2,429                                | 2,462                                | 3,017                                |
| Transfer (to) or from HRA   | 878                                  | 919                                  | 822                                  |
| St Vincent and House Purchases  | (364)                                | (364)                                | (581)                                |
| Balance C/Fwd   | 2,943                                | 3,017                                | 3,258                                |

# **SUMMARY OF REVENUE ESTIMATES 2018/2019**

| SERVICE                     | ORIGINAL<br>2017/2018<br>£ | REVISED<br>2017/2018<br>£ | BUDGET<br>2018/2019<br>£ | Page |
|-----------------------------|----------------------------|---------------------------|--------------------------|------|
| Economic Prosperity         | 240,850                    | 246,030                   | 251,210                  | 19   |
| Market                      | (37,800)                   | (35,620)                  | (39,530)                 | 19   |
| Town Harbour Foreshore      | 216,670                    | 214,510                   | 214,140                  | 19   |
| Events                      | 67,330                     | 60,130                    | 69,730                   | 19   |
| Properties                  | 106,840                    | 156,250                   | 124,360                  | 21   |
| Marketing and Tourism       | 143,140                    | 145,490                   | 159,200                  | 21   |
| Local Development Framework | 105,000                    | 53,550                    | 113,500                  | 21   |
| Board Total                 | 842,030                    | 840,340                   | 892,610                  | :    |

### **ECONOMIC PROSPERITY**

The Economic Prosperity Section has a focus on job creation and retention, including enterprise support, skills development, business engagement and facilitation of economic investment and development in the Borough. A number of services are delivered directly by the Section and others through staff leading or contributing to local and sub-regional partnerships.

|                                   | ORIGINAL  | REVISED   | BUDGET    |
|-----------------------------------|-----------|-----------|-----------|
|                                   | 2017/2018 | 2017/2018 | 2018/2019 |
|                                   | £         | £         | £         |
| Economic Development Initiatives  | 30,000    | 30,170    | 30,130    |
| Town Centre & Retail Post         | 40,750    | 16,150    | 3,000     |
| Regeneration Projects             | 30,000    | 48,110    | 30,000    |
| Administration Recharges          | 143,100   | 154,600   | 191,080   |
|                                   | 243,850   | 249,030   | 254,210   |
| Grants / Donations & Sponsorships |           |           |           |
| - Town Centre & Retail Post       | (3,000)   | (3,000)   | (3,000)   |
|                                   | (3,000)   | (3,000)   | (3,000)   |
| Net Expenditure                   | 240,850   | 246,030   | 251,210   |

## **MARKET**

The Council operates a town market on Tuesdays and Saturdays

## **TOWN HARBOUR FORESHORE**

The foreshore covers the area from the ramparts (Haslar Bridge) along the front to the Camper & Nicholson boundary including the Millennium walkway/the Esplanade, Falkland Garden & the Tidal Clock

## **EVENTS**

Includes Christmas Events, 33a Field Hospital Freedom of the Borough and partnership initiatives with arts, museums and library services.

|  | ORIGINAL<br>2017/2018<br>£                 | REVISED<br>2017/2018<br>£                  | BUDGET<br>2018/2019<br>£                   |
|--|--|--|--|
| ECONOMIC PROSPERITY  | ~  | ~  | ~  |
| Supplies and Services Regeneration Projects Administration Recharges                         | 33,300<br>30,000<br>180,550<br>243,850     | 46,320<br>48,110<br>154,600<br>249,030     | 33,130<br>30,000<br>191,080<br>254,210     |
| Income   | (3,000)                                    | (3,000)                                    | (3,000)                                    |
| NET EXPENDITURE  | 240,850                                    | 246,030                                    | 251,210                                    |
| MARKET   |  |  |  |
| Premises Third Party Payments Administration Recharges                                       | 1,200<br>29,100<br>5,200<br>35,500         | 1,000<br>29,680<br>3,000<br>33,680         | 1,000<br>22,870<br>5,900<br>29,770         |
| Income   | (73,300)                                   | (69,300)                                   | (69,300)                                   |
| NET INCOME   | (37,800)                                   | (35,620)                                   | (39,530)                                   |
| TOWN HARBOUR FORESHORE   |  |  |  |
| Premises Supplies and Services Third Party Payments Administration Recharges Capital Finance | 3,470<br>3,150<br>40,380<br>400<br>169,270 | 2,900<br>4,370<br>39,890<br>400<br>166,950 | 2,850<br>3,650<br>40,290<br>400<br>166,950 |
| NET EXPENDITURE  | 216,670                                    | 214,510                                    | 214,140                                    |
| EVENTS   |  |  |  |
| EVENTS   |  |  |  |
| Supplies and Services Administration Recharges   | 30,230<br>42,600<br>72,830                 | 31,730<br>33,400<br>65,130                 | 31,730<br>43,000<br>74,730                 |
| Income   | (5,500)                                    | (5,000)                                    | (5,000)                                    |
| NET EXPENDITURE  | 67,330                                     | 60,130                                     | 69,730                                     |

|                                | ORIGINAL<br>2017/2018<br>£ | REVISED<br>2017/2018<br>£ | BUDGET<br>2018/2019<br>£ |
|--------------------------------|----------------------------|---------------------------|--------------------------|
| PROPERTIES                     |                            |                           |                          |
| Investment Properties Managed  | (23,290)                   | 12,430                    | (17,260)                 |
| Wilmott Lane Depot             | 108,140                    | 131,170                   | 129,170                  |
| Leisure Operational Properties | 21,990                     | 12,650                    | 12,450                   |
| Net Expenditure                | 106,840                    | 156,250                   | 124,360                  |

## **MARKETING AND TOURISM**

Marketing and Tourism will retain its primary focus on promotional activity in the areas of economic development and tourism. The budget will fund the marketing of the Borough's inward investment and development opportunities, tourism destination marketing in collaboration with partners, in addition to a variety of other marketing initiatives.

## LOCAL DEVELOPMENT FRAMEWORK

The Council has prepared a new local plan for the Borough, the Gosport Borough Local Plan 2011-2029. The Local Plan sets out the Council's proposals for the development and use of land from 2011 – 2029, and forms the basis for dealing with planning applications.

|   | ORIGINAL<br>2017/2018<br>£                      | REVISED<br>2017/2018<br>£                        | BUDGET<br>2018/2019<br>£                         |
|---|---|--|--|
| PROPERTIES  | ~   | ~  | ~  |
| Premises Supplies and Services Administration Recharges Capital Finance | 159,710<br>56,820<br>89,700<br>7,300<br>313,530 | 178,970<br>58,880<br>80,070<br>35,370<br>353,290 | 151,630<br>71,960<br>81,800<br>35,370<br>340,760 |
| Income  | (206,690)                                       | (197,040)  | (216,400)  |
| NET EXPENDITURE   | 106,840   | 156,250  | 124,360  |
| MARKETING AND TOURISM   |   |  |  |
| Premises Supplies & Services Administration Recharges                   | 1,940<br>79,500<br>73,000<br>154,440            | 1,870<br>79,670<br>74,400<br>155,940             | 1,940<br>80,210<br>87,500<br>169,650             |
| Income  | (11,300)  | (10,450)   | (10,450)   |
| NET EXPENDITURE   | 143,140   | 145,490  | 159,200  |
| LOCAL DEVELOPMENT FRAMEWORK   |   |  |  |
| Supplies & Services   | 105,000   | 53,550   | 113,500  |
| NET EXPENDITURE   | 105,000   | 53,550   | 113,500  |

# **SUMMARY OF REVENUE ESTIMATES 2018/2019**

| SERVICE                               | ORIGINAL<br>2017/2018<br>£ | REVISED<br>2017/2018<br>£ | BUDGET<br>2018/2019<br>£ | Page   |
|---------------------------------------|----------------------------|---------------------------|--------------------------|--------|
| Registration of Electors              | 196,760                    | 224,960                   | 230,850                  | 25     |
| Local Land Charges                    | 23,220                     | 16,600                    | 8,710                    | 25     |
| Housing Benefits                      | 774,430                    | 733,570                   | 765,490                  | 25     |
| Local Taxation                        | 280,710                    | 267,350                   | 226,230                  | 27     |
| Development Services                  | 643,000                    | 755,880                   | 802,240                  | 27     |
| Licensing & Registration              | 5,750                      | 19,810                    | 26,560                   | 29     |
| Assistance to Voluntary Organisations | 210,630                    | 210,330                   | 215,690                  | 29     |
| Corporate & Civic Expenses            | 1,022,480                  | 1,015,480                 | 1,126,810                | 31     |
| Miscellaneous Services                | 1,015,160                  | 999,310                   | 1,078,800                | 33     |
| Other Corporate Areas                 | (461,740)                  | (540,480)                 | (608,020)                | 33     |
| Board Total                           | 3,710,400                  | 3,702,810                 | 3,873,360                | -<br>- |

### **REGISTRATION OF ELECTORS**

One of the Council's statutory functions relates to the annual compilation and publication of the Register of Electors. Administration and management is also carried out on all types of elections in accordance with the relevant statutory requirements.

## **LOCAL LAND CHARGES**

This is a statutory service which deals with over 1,000 searches of the Land Charges Register each year and also the registration and discharge of local land charges.

### **HOUSING BENEFITS**

The award of Housing and Council Tax Support is a financial lifeline for many people with lower incomes. The Benefits Section provides a service for the calculation of an award of entitlement within a legislative framework provided by the Government. The Benefits are intended to assist people on Income Support or otherwise low income, with their housing costs and/or Council Tax bills. Entitlement is calculated using an applicants income and capital using a complex calculation process.

"To provide an effective, secure and customer focused Benefits Service that supports the Council's vision, helps to achieve the strategic priorities and meets the Council's Service values."

**ORIGINAL REVISED BUDGET** 2017/2018 2017/2018 2018/2019 £ £ £ Housing Benefits 580,350 551,460 577,350 Local Council Tax Support 182,110 194,080 188,140 **Net Expenditure** 774,430 733,570 765,490

|                                    | ORIGINAL<br>2017/2018<br>£ | REVISED<br>2017/2018<br>£ | BUDGET<br>2018/2019<br>£ |
|------------------------------------|----------------------------|---------------------------|--------------------------|
| REGISTRATION OF ELECTORS           | _                          | _                         | _                        |
| Employees                          | 27,050                     | 26,750                    | 28,700                   |
| Supplies and Services              | 36,510                     | 32,520                    | 31,450                   |
| Administration Recharges           | 134,200                    | 182,100                   | 187,200                  |
|                                    | 197,760                    | 241,370                   | 247,350                  |
| Income                             | (1,000)                    | (16,410)                  | (16,500)                 |
| NET EXPENDITURE                    | 196,760                    | 224,960                   | 230,850                  |
| LOCAL LAND CHARGES                 |                            |                           |                          |
| Supplies and Services              | 19,000                     | 8,790                     | _                        |
| Third Party Payments               | 36,220                     | 34,610                    | 34,610                   |
| Administration Recharges           | 55,200                     | 59,400                    | 60,300                   |
| · ·                                | 110,420                    | 102,800                   | 94,910                   |
| Income                             | (87,200)                   | (86,200)                  | (86,200)                 |
| NET INCOME                         | 23,220                     | 16,600                    | 8,710                    |
| HOUSING BENEFITS                   |                            |                           |                          |
| Discretionary Housing Payment      | 145,730                    | 204,230                   | 204,230                  |
| Rent Allowances                    | 18,347,640                 | 20,545,970                | 20,318,400               |
| Rent Rebates                       | 7,243,550                  | 7,202,790                 | 7,269,390                |
| Non HRA Rent Rebates               | 1,306,260                  | 1,025,090                 | 1,025,090                |
| Administration Recharges           | 1,036,200                  | 981,800                   | 1,005,400                |
|                                    | 28,079,380                 | 29,959,880                | 29,822,510               |
| Income                             |                            |                           |                          |
| - Discretionary Housing Payment    | (145,730)                  | (204,230)                 | (204,230)                |
| - DWP Grant - Rent Allowances      | (18,645,470)               | (20,814,100)              | (20,578,400)             |
| - DWP Grant - Rent Rebates         | (7,207,490)                | (7,182,890)               | (7,249,300)              |
| - DWP Grant - Non HRA Rent Rebates | (1,306,260)                | (1,025,090)               | (1,025,090)              |
|                                    | (27,304,950)               | (29,226,310)              | (29,057,020)             |
| NET EXPENDITURE                    | 774,430                    | 733,570                   | 765,490                  |

### **LOCAL TAXATION**

The Local Taxation section is responsible for the collection of local taxes, from residents and businesses, to help finance services provided by Gosport Borough Council, Hampshire County Council, the Hampshire Police and Crime Commissioner and Hampshire Fire and Rescue Authority.

|                             | ORIGINAL  | REVISED   | BUDGET    |
|-----------------------------|-----------|-----------|-----------|
|                             | 2017/2018 | 2017/2018 | 2018/2019 |
|                             | £         | £         | £         |
| Local Tax Collection        | 233,800   | 222,160   | 187,900   |
| National Non Domestic Rates | 46,910    | 45,190    | 38,330    |
| Net Expenditure             | 280,710   | 267,350   | 226,230   |

### **DEVELOPMENT SERVICES**

**Development Control** is a process that regulates the development and use of land. It is a statutory service that is governed by law and operates within a complex framework of government guidance, policies and advice set out in the County Council's Structure Plan and the Gosport Borough Local Plan. The service also involves consideration by the Council of planning applications and applications for advertisement consent. Fees are charged for processing planning applications.

**Building Control** is a partnership with Fareham Borough Council and Portsmouth City Council to provide independent specialist surveying service, examining drawings and calculations and supervising building works during construction. Fees are charged for this service that is provided to the public, designers, architects, other development professionals and to the building industry.

**Planning Policy** section is responsible for the preparation and review of the statutory Development Plan for the Borough.

Conservation and Design has a key role to play in safeguarding the built and natural heritage of the Borough.

|                       | ORIGINAL  | REVISED   | BUDGET    |
|-----------------------|-----------|-----------|-----------|
|                       | 2017/2018 | 2017/2018 | 2018/2019 |
|                       | £         | £         | £         |
| Development Control   | 293,350   | 378,370   | 336,020   |
| Building Control      | 88,550    | 89,210    | 89,410    |
| Planning Policy       | 152,300   | 179,600   | 263,910   |
| Conservation & Design | 108,800   | 108,700   | 112,900   |
| Net Expenditure       | 643,000   | 755,880   | 802,240   |

|                          | ORIGINAL<br>2017/2018<br>£ | REVISED<br>2017/2018<br>£ | BUDGET<br>2018/2019<br>£ |
|--------------------------|----------------------------|---------------------------|--------------------------|
| LOCAL TAXATION           | ~                          | ~                         | ~                        |
| Supplies & Services      | 19,680                     | 21,920                    | 21,780                   |
| Administration Recharges | 653,100                    | 682,200                   | 640,500                  |
| <u>-</u>                 | 672,780                    | 704,120                   | 662,280                  |
| Income                   |                            |                           |                          |
| - Court Costs            | (312,000)                  | (357,000)                 | (357,000)                |
| - Administration Grant   | (80,070)                   | (79,770)                  | (79,050)                 |
|                          | (392,070)                  | (436,770)                 | (436,050)                |
| NET EXPENDITURE          | 280,710                    | 267,350                   | 226,230                  |
|                          |                            |                           |                          |
| DEVELOPMENT SERVICES     |                            |                           |                          |
| Supplies & Services      | 41,540                     | 51,240                    | 47,540                   |
| Third Party Payments     | 108,270                    | 105,040                   | 102,540                  |
| Administration Recharges | 714,190                    | 791,100                   | 887,960                  |
|                          | 864,000                    | 947,380                   | 1,038,040                |
| Income                   | (221,000)                  | (191,500)                 | (235,800)                |
| NET EXPENDITURE          | 643,000                    | 755,880                   | 802,240                  |

## **LICENSING & REGISTRATION**

This heading includes the licensing of hackney carriages, private hire vehicles, alcohol licenses for individuals and premises, pet shops, street trading, and various other licences including the issue of permits for machines for amusement with prizes and the registration of food premises, late night food premises, acupuncturists, ear-piercers, hairdressers etc.

## **ASSISTANCE TO VOLUNTARY ORGANISATIONS**

This heading includes grants to the Citizen's Advice Gosport and local voluntary organisations as well as costs associated with some Council owned buildings currently let to voluntary organisations.

|                            | ORIGINAL<br>2017/2018<br>£ | REVISED<br>2017/2018<br>£ | BUDGET<br>2018/2019<br>£ |
|----------------------------|----------------------------|---------------------------|--------------------------|
| Grants:                    | _                          | _                         | -                        |
| - Citizens Advice Gosport  | 98,890                     | 98,890                    | 101,360                  |
| - Gosport Victim Support   | 3,580                      | 3,580                     | 3,670                    |
| - Gosport Voluntary Action | 67,930                     | 67,930                    | 69,630                   |
| - Dial-a-ride              | 26,050                     | 26,050                    | 26,700                   |
| - Age Concern              | 1,340                      | 1,340                     | 1,370                    |
| - Solent Sea Rescue        | 2,210                      | 2,210                     | 2,270                    |
| - Gosporteers              | 890                        | 890                       | 910                      |
| - Relate                   | 5,640                      | 5,640                     | 5,780                    |
| Administration Recharges   | 4,100                      | 3,800                     | 4,000                    |
| Net Expenditure            | 210,630                    | 210,330                   | 215,690                  |

|   | ORIGINAL<br>2017/2018<br>£   | REVISED<br>2017/2018<br>£    | BUDGET<br>2018/2019<br>£     |
|---|------------------------------|------------------------------|------------------------------|
| LICENSING & REGISTRATION                      |                              |                              |                              |
| Third Party Payments Administration Recharges | 151,800<br>22,600<br>174,400 | 153,380<br>22,900<br>176,280 | 160,030<br>23,100<br>183,130 |
| Income  | (168,650)                    | (156,470)                    | (156,570)                    |
| NET EXPENDITURE                               | 5,750                        | 19,810                       | 26,560                       |
| ASSISTANCE TO VOLUNTARY ORGANISATIONS         | 206 530                      | 206 530                      | 211 600                      |
| Supplies & Services Admin Recharges           | 206,530<br>4,100             | 206,530<br>3,800             | 211,690<br>4,000             |
| NET EXPENDITURE                               | 210,630                      | 210,330                      | 215,690                      |

## **CORPORATE AND CIVIC EXPENSES**

The 'costs of democracy' plus expenses associated with the Mayoralty and formal Civic Events Corporate and Civic Expenses include certain central costs which comprise the 'Corporate and Democratic Core' - these are not support costs and are not charged to direct services. They are the cost of activities which local authorities engage in because they are elected multi-purpose authorities, including the provision of an infrastructure for service provision, information for public accountability and all aspects of members' activities. In line with professional guidance they are identified as a separate budget heading.

| Mayoral Expenses   | ORIGINAL  | REVISED   | BUDGET    |
|--|-----------|-----------|-----------|
|  | 2017/2018 | 2017/2018 | 2018/2019 |
|  | £         | £         | £         |
| Mayor's Allowance Deputy Mayor's Allowance National Insurance ERS payments Premises Transport Supplies and Services Mayor Making Administration Recharges Income | 9,820     | 9,820     | 10,020    |
|  | 2,200     | 2,200     | 2,240     |
|  | 160       | 760       | 280       |
|  | 250       | 250       | 250       |
|  | 6,770     | 6,690     | 5,410     |
|  | 1,330     | 1,230     | 1,130     |
|  | 5,000     | 5,100     | 5,170     |
|  | 47,900    | 58,500    | 59,200    |
|  | (40)      | (40)      | (50)      |
|  | 73,390    | 84,510    | 83,650    |
| Civic Events   |           |           |           |
| Royan Twinning Other Civic Events Administration Recharges   | 2,960     | 2,950     | (50)      |
|  | 16,390    | 10,730    | 11,470    |
|  | 46,500    | 56,600    | 53,500    |
|  | 65,850    | 70,280    | 64,920    |
| Members and Election Expenses  |           |           |           |
| Members Allowances Members Travelling Expenses Other Expenses Administration Recharges Election Expenses # Election Income                                       | 235,840   | 246,030   | 250,950   |
|  | 250       | 100       | 100       |
|  | 10,950    | 9,030     | 8,330     |
|  | 87,000    | 98,100    | 96,300    |
|  | 87,940    | 214,840   | 111,910   |
|  | (87,940)  | (197,530) | (26,680)  |
|  | 334,040   | 370,570   | 440,910   |

<sup>#</sup> The costs and income for County, Parliamentary and Police elections and the referendum are fully reimbursed with the remaining net cost being the cost to the Council of it's local elections.

|  | ORIGINAL<br>2017/2018<br>£ | REVISED<br>2017/2018<br>£ | BUDGET<br>2018/2019<br>£ |
|--|----------------------------|---------------------------|--------------------------|
| CORPORATE AND CIVIC EXPENSES                                     |                            |                           |                          |
| Third Party Payments Administration Recharges                    | 6,600                      | 6,670                     | 6,960                    |
| - Financial Services   | 262,020                    | 210,070                   | 219,140                  |
| - Legal Services   | 165,850                    | 169,660                   | 184,720                  |
| <ul><li>Chief Executives Unit</li><li>Housing Services</li></ul> | 9,590<br>10,040            | 10,520<br>(3,300)         | 10,750<br>6,160          |
| - HRA Attributable Element                                       | (80,600)                   | (80,600)                  | (83,000)                 |
|  | 373,500                    | 313,020                   | 344,730                  |
| Mayoral Expenses   |                            |                           |                          |
| Employees  | 160                        | 760                       | 280                      |
| Premises   | 250                        | 250                       | 250                      |
| Transport Supplies & Services                                    | 6,770<br>18,350            | 6,690<br>18,350           | 5,410<br>18,560          |
| Admin Recharges  | 47,900                     | 58,500                    | 59,200                   |
| Income   | (40)                       | (40)                      | (50)                     |
|  | 73,390                     | 84,510                    | 83,650                   |
| Civic Events   |                            |                           |                          |
| Employees<br>Premises  | 4,770                      | 6,570<br>300              | 3,310<br>300             |
| Supplies and Services  | -<br>14,870                | 14,940                    | 7,940                    |
| Administration Recharges   | 46,500                     | 56,600                    | 53,500                   |
| Income   | (290)                      | (8,130)                   | (130)                    |
|  | 65,850                     | 70,280                    | 64,920                   |
| Members and Election Expenses Employees                          |                            | 3,680                     | 3,310                    |
| Premises   | 8,100                      | 16,670                    | 6,700                    |
| Transport  | 1,010                      | 1,200                     | 300                      |
| Supplies & Services  | 325,870                    | 448,450                   | 360,980                  |
| Admin Recharges  | 87,000                     | 98,100                    | 96,300                   |
| Income   | (87,940)                   | (197,530)                 | (26,680)                 |
|  | 334,040                    | 370,570                   | 440,910                  |
| Council and Board Meetings Transport                             |                            |                           |                          |
| Supplies and Services  | 600                        | 500                       | 400                      |
| Administration Recharges   | 175,100                    | 176,600                   | 192,200                  |
|  | 175,700                    | 177,100                   | 192,600                  |
| NET EXPENDITURE  | 1,022,480                  | 1,015,480                 | 1,126,810                |

# **MISCELLANEOUS SERVICES**

| Other Expenses comprises   | ORIGINAL<br>2017/2018<br>£ | REVISED<br>2017/2018<br>£ | BUDGET<br>2018/2019<br>£ |
|--|----------------------------|---------------------------|--------------------------|
| Dangerous Structures   | 13,380                     | 11,700                    | 11,090                   |
| Emergency Planning (transferred to the Chief Executives Unit)    | 36,920                     | -                         | -                        |
| Union Duties   | 240                        | 440                       | 440                      |
| General Insurances & Building Condition Consultants              | 5,790                      | 28,080                    | 35,360                   |
| Employee costs, savings, efficiencies and vacancies              | (60,000)                   | -                         | -                        |
| Pension Costs for Discontinued Services                          | 168,190                    | 160,960                   | 165,790                  |
| Pension Costs - Fixed Element payable to administering authority | 527,500                    | 527,520                   | 573,960                  |
| Firewardens & First Aid Allowances etc                           | 5,200                      | 5,000                     | 5,000                    |
| Corporate Training   | 2,500                      | 1,000                     | 1,000                    |
| Compact Events   | 1,600                      | 1,330                     | 2,200                    |
| Coastline Expenditure (excluding Admin)                          | 13,760                     | 25,490                    | 25,630                   |
| Other Corporate Expenses   | 22,000                     | 29,360                    | 24,100                   |
|  | 737,080                    | 790,880                   | 844,570                  |

# **OTHER CORPORATE AREAS**

# Other Corporate Areas includes the following Non-Financing items:

| Audit Fees Capital Administration Subscriptions                    | 34,720<br>89,100<br>25,620 | 28,890<br>125,180<br>9,780 | 29,150<br>101,400<br>9,780 |
|--|----------------------------|----------------------------|----------------------------|
| Safety Committee   | 9,200<br>158,640           | 9,120<br>172,970           | 9,120<br>149,450           |
| Other Corporate Areas includes the following Financing items:      | ,                          |                            |                            |
| Capital Finance - Depreciation Reversal  External Interest Payable | (1,224,400)<br>2,201,000   | (1,270,670)<br>2,120,800   | (1,291,990)<br>2,098,500   |
| External Interest Receivable                                       | (53,730)                   | (56,700)                   | (62,900)                   |
| Internal Interest Payable  | 370                        | 210                        | 50                         |
| Capital Finance - Minimum Revenue Provision / Appropriations       | 485,000                    | 526,000                    | 549,000                    |
| Treasury Management  | 75,900                     | 78,700                     | 83,600                     |
| Hra Item 8 Transfer  | (1,877,380)                | (1,884,650)                | (1,908,100)                |
| Interest Receivable Under Finance Leases                           | (227,220)                  | (227,220)                  | (225,630)                  |
| Interest Paid Under Finance Leases                                 | 80                         | 80                         | -                          |
| _  | (620,380)                  | (713,450)                  | (757,470)                  |
|  | (461,740)                  | (540,480)                  | (608,020)                  |

| NET EXPENDITURE                     | 1,015,160                  | 999,310                   | 1,078,800                |
|-------------------------------------|----------------------------|---------------------------|--------------------------|
| Income                              | (25,530)                   | (69,570)                  | (17,070)                 |
|                                     | 1,040,690                  | 1,068,880                 | 1,095,870                |
| Administration Recharges            | 303,610                    | 278,000                   | 251,300                  |
| Other Expenses (breakdown opposite) | 737,080                    | 790,880                   | 844,570                  |
| MISCELLANEOUS SERVICES              |                            |                           |                          |
|                                     | ORIGINAL<br>2017/2018<br>£ | REVISED<br>2017/2018<br>£ | BUDGET<br>2018/2019<br>£ |
|                                     |                            |                           |                          |

# **OTHER CORPORATE AREAS**

| NET INCOME                       | (461,740) | (540,480) | (608,020) |
|----------------------------------|-----------|-----------|-----------|
| Financing Income and Expenditure | 43,120    | (47,480)  | (98,080)  |
| Capital Finance                  | (739,400) | (744,670) | (742,990) |
| Administration Recharges         | 127,100   | 109,200   | 114,500   |
| Supplies and Services            | 106,740   | 82,890    | 87,550    |
| Employees                        | 700       | 59,580    | 31,000    |

# **SUMMARY OF REVENUE ESTIMATES 2018/2019**

| TOTAL EXPENSES BY SERVICE UNIT                          | ORIGINAL<br>2017/2018<br>£ | REVISED<br>2017/2018<br>£ | BUDGET<br>2018/2019<br>£ | Page     |
|---|----------------------------|---------------------------|--------------------------|----------|
|   |                            |                           |                          |          |
| Chief Executive's Unit                                  | 98,590                     | 163,520                   | 172,050                  | 37       |
| Legal, Democratic & Planning Service Financial Services | 3,958,640<br>3,230,560     | 4,076,150<br>3,303,040    | 4,275,270<br>3,070,460   | 37<br>39 |
| Housing Services  | 3,970,830                  | 4,845,320                 | 4,643,390                | 39       |
| Tiousing Services                                       | 3,970,030                  | 4,043,320                 | 4,043,390                | 33       |
|   | 11,258,620                 | 12,388,030                | 12,161,170               | :        |
|   |                            |                           |                          |          |
| TOTAL EXPENSES BY TYPE                                  |                            |                           |                          |          |
| Employees   | 7,563,050                  | 8,413,600                 | 8,480,830                |          |
| Premises  | 253,030                    | 262,690                   | 220,930                  |          |
| Transport   | 99,750                     | 120,230                   | 115,840                  |          |
| Supplies & Services                                     | 1,051,060                  | 1,151,720                 | 1,007,540                |          |
| Third Party Payments                                    | 51,530                     | 51,000                    | 52,940                   |          |
| Administration Recharges                                | 1,999,100                  | 2,149,120                 | 2,043,420                |          |
| Capital Finance   | 241,100                    | 239,670                   | 239,670                  |          |
|   | 11,258,620                 | 12,388,030                | 12,161,170               | •        |
| ANAYSIS OF INCOME AND RECHARGES                         |                            |                           |                          |          |
|   |                            |                           |                          |          |
| Income - Fees and Charges and External Funding          | (544,500)                  | (684,790)                 | (548,600)                |          |
| Recharges   |                            |                           |                          |          |
| General Fund - Community                                | (2,021,920)                | (2,092,870)               | (2,118,340)              |          |
| <ul> <li>Economic Development</li> </ul>                | (354,000)                  | (345,600)                 | (409,680)                |          |
| <ul> <li>Policy and Organisation</li> </ul>             | (3,854,300)                | (3,887,250)               | (3,996,230)              |          |
| Housing Revenue Account                                 | (2,484,800)                | (3,228,400)               | (3,044,900)              |          |
| Recharges between Business Units                        | (1,287,280)                | (1,387,040)               | (1,385,400)              |          |
| Recharges within Business Unit                          | (711,820)                  | (762,080)                 | (658,020)                |          |
| Total Recharges from Service Units                      | (11,258,620)               | (12,388,030)              | (12,161,170)             | •<br>•   |

|  | ORIGINAL<br>2017/2018 | REVISED<br>2017/2018 | BUDGET<br>2018/2019 |
|--|-----------------------|----------------------|---------------------|
| CHIEF EXECUTIVE'S UNIT                     | £                     | £                    | £                   |
| Chief Executive Section Emergency Planning | 98,590                | 109,380<br>54,140    | 112,600<br>59,450   |
| Total Gross Expenditure                    | 98,590                | 163,520              | 172,050             |
| Less recharges within the business unit    |                       | -                    | -                   |
| Total Expenditure                          | 98,590                | 163,520              | 172,050             |

# LEGAL, DEMOCRATIC AND PLANNING SERVICE

| Development Services Administration                | 120,940   | 117,320   | 142,980   |
|--|-----------|-----------|-----------|
| Conservation & Design                              | 82,930    | 83,600    | 86,880    |
| Development Control                                | 374,170   | 427,690   | 413,690   |
| Planning Policy                                    | 172,330   | 175,250   | 265,870   |
| Transport & Traffic Section                        | 58,470    | 55,510    | 56,860    |
| Economic Prosperity                                | 285,650   | 275,840   | 337,640   |
| Heritage at Risk Officer                           | 3,000     | -         | -         |
| Old Apprenticeship Scheme                          | -         | 18,230    | -         |
| Corporate Policy Section                           | 159,110   | 183,040   | 206,520   |
| Community Safety                                   | 136,240   | 147,970   | 140,300   |
| Personnel  | 141,890   | 141,580   | 142,970   |
| Personnel Corporate Budget                         | 13,250    | 12,240    | 12,240    |
| Building Control Partnership Account               | 336,100   | 337,830   | 345,030   |
| Environmental Health                               | 70,400    | 74,100    | 74,400    |
| Civic Support                                      | 148,090   | 187,070   | 184,840   |
| I T Services                                       | 917,040   | 956,480   | 976,340   |
| Cashiers and Reception                             | 282,350   | 281,450   | 291,800   |
| Telephones   | 33,500    | 34,850    | 24,630    |
| I T Services Co-location                           | 38,820    | 40,110    | 41,350    |
| Borough Solicitor & Deputy Chief Executive Section | 51,440    | 53,680    | 55,040    |
| Democratic Services                                | 93,370    | 82,450    | 107,120   |
| Electoral Registration                             | 133,250   | 171,340   | 170,050   |
| Land Charges Team                                  | 47,240    | 47,070    | 45,050    |
| Legal Services                                     | 259,060   | 171,450   | 153,670   |
| Total Gross Expenditure                            | 3,958,640 | 4,076,150 | 4,275,270 |
| Less recharges within the business unit            | (304,720) | (335,980) | (337,120) |
| Total Expenditure                                  | 3,653,920 | 3,740,170 | 3,938,150 |
|  |           |           |           |

|  | ORIGINAL<br>2017/2018<br>£ | REVISED<br>2017/2018<br>£ | BUDGET<br>2018/2019<br>£ |
|--|----------------------------|---------------------------|--------------------------|
| CHIEF EXECUTIVE'S UNIT   | ~                          | ~                         | ~                        |
| Employees<br>Transport   | 92,890                     | 107,230<br>250            | 110,250<br>350           |
| Supplies and Services  | -                          | 28,130                    | 35,010                   |
| Administration Recharges   | 5,700                      | 27,910                    | 26,440                   |
|  | 98,590                     | 163,520                   | 172,050                  |
| Income - Fees and Charges and External Funding                               | -                          | (6,000)                   | (6,000)                  |
| Recharges  |                            |                           |                          |
| General Fund - Community - Economic Development                              | -                          | -                         | -                        |
| - Economic Development - Policy and Organisation                             | (48,290)                   | (100,020)                 | (107,050)                |
| Housing Revenue Account  | (34,000)                   | (37,700)                  | (38,800)                 |
| Recharges between Business Units   | (16,300)                   | (19,800)                  | (20,200)                 |
| Recharges within Business Unit   | -                          | -                         |                          |
|  | (98,590)                   | (163,520)                 | (172,050)                |
| NET EXPENDITURE  | -                          | -                         | -                        |
| LEGAL, DEMOCRATIC AND PLANNING SERVICE                                       |                            |                           |                          |
| Employees  | 2,621,480                  | 2,661,750                 | 2,898,440                |
| Premises   | 17,920                     | 20,890                    | 10,540                   |
| Transport  | 23,750                     | 22,440                    | 22,850                   |
| Supplies and Services Third Party Payments                                   | 448,240<br>39,820          | 463,160<br>40,260         | 449,150<br>41,500        |
| Administration Recharges   | 626,120                    | 690,980                   | 676,120                  |
| Capital Finance  | 181,310                    | 176,670                   | 176,670                  |
|  | 3,958,640                  | 4,076,150                 | 4,275,270                |
| Income   |                            |                           |                          |
| <ul> <li>Fees and Charges and External Funding</li> </ul>                    | (374,570)                  | (399,970)                 | (377,350)                |
| Recharges  | (400,000)                  | (100 170)                 | (4===40)                 |
| General Fund - Community   | (422,220)                  | (429,470)                 | (455,740)                |
| - Economic Development   | (241,800)                  | (246,300)                 | (300,780)                |
| <ul> <li>Policy and Organisation</li> <li>Housing Revenue Account</li> </ul> | (1,601,250)<br>(352,200)   | (1,683,460)<br>(264,200)  | (1,837,480)<br>(268,300) |
| Recharges between Business Units   | (661,880)                  | (698,540)                 | (698,500)                |
| Recharges within Business Unit   | (304,720)                  | (335,980)                 | (337,120)                |
|  | (3,958,640)                | (4,076,150)               | (4,275,270)              |
| NET EXPENDITURE  | -                          | _                         |                          |
|  |                            |                           |                          |

| FINANCIAL SERVICES                      | ORIGINAL<br>2017/2018<br>£ | REVISED<br>2017/2018<br>£ | BUDGET<br>2018/2019<br>£ |
|---|----------------------------|---------------------------|--------------------------|
| Internal Audit                          | 193,470                    | 214,270                   | 207,330                  |
| Reprographics                           | 359,110                    | 329,320                   | 272,860                  |
| Central Purchasing                      | 138,520                    | 120,280                   | 117,710                  |
| Town Hall                               | 125,190                    | 144,260                   | 145,670                  |
| Financial Services Management           | 53,210                     | 48,850                    | 50,190                   |
| Accountancy                             | 657,120                    | 648,450                   | 668,150                  |
| Payroll & Admin                         | 144,380                    | 199,320                   | 116,020                  |
| Housing Benefit                         | 1,041,060                  | 1,045,950                 | 999,030                  |
| Council Tax                             | 518,500                    | 552,340                   | 493,500                  |
| Total Gross Expenditure                 | 3,230,560                  | 3,303,040                 | 3,070,460                |
| Less recharges within the business unit | (269,600)                  | (257,000)                 | (156,900)                |
| Total Expenditure                       | 2,960,960                  | 3,046,040                 | 2,913,560                |

# **HOUSING SERVICES**

| Housing Management                      | 156,400   | 236,160   | 207,690   |
|---|-----------|-----------|-----------|
| Estate Management                       | 965,770   | 1,298,310 | 1,255,360 |
| <u> </u>                                | •         |           |           |
| Allocations & Advice                    | 812,970   | 1,127,270 | 1,029,310 |
| At Your Service                         | 17,700    | 21,600    | 29,400    |
| Tlc Development                         | 22,860    | 20,780    | 26,960    |
| Housing Strategic Services              | 18,580    | 44,380    | 45,350    |
| Choice Based Lettings                   | 10,830    | 7,730     | 12,230    |
| Technical Services                      | 294,820   | 304,040   | 607,200   |
| Property Services                       | 293,660   | 348,440   | 4,310     |
| Customer Services & Administration      | 207,440   | 168,430   | 170,350   |
| Duty Client Contact Officer             | 10,390    | 11,840    | 10,840    |
| Waste Management                        | 162,320   | 163,510   | 162,630   |
| Landscape Management                    | 369,160   | 421,640   | 445,330   |
| Enforcement                             | 248,620   | 270,860   | 268,430   |
| Corporate Cleaning                      | 46,190    | 49,710    | 51,080    |
| Town Hall Landlord                      | 333,120   | 350,620   | 316,920   |
| Total Gross Expenditure                 | 3,970,830 | 4,845,320 | 4,643,390 |
| Less recharges within the business unit | (137,500) | (169,100) | (164,000) |
| Total Expenditure                       | 3,833,330 | 4,676,220 | 4,479,390 |

|   | ORIGINAL<br>2017/2018<br>£   | REVISED<br>2017/2018<br>£  | BUDGET<br>2018/2019<br>£   |
|---|--|--|--|
| FINANCIAL SERVICES  | L  | ۷  | ۷  |
| Employees Premises Transport Supplies and Services Third Party Payments Administration Recharges Capital Finance  | 2,039,220<br>1,730<br>16,200<br>374,090<br>10,480<br>783,100<br>5,740                        | 2,065,490<br>1,850<br>16,670<br>425,490<br>10,000<br>777,800<br>5,740                        | 2,049,870<br>1,430<br>17,020<br>310,300<br>10,700<br>675,400<br>5,740                        |
| Income - Fees and Charges and External Funding  | 3,230,560 (82,440)   | 3,303,040 (169,670)  | 3,070,460 (76,520)   |
| Recharges   |  |  |  |
| General Fund - Community - Economic Development - Policy and Organisation Housing Revenue Account Recharges between Business Units Recharges within Business Unit           | (158,800)<br>(38,700)<br>(2,079,120)<br>(198,600)<br>(403,300)<br>(269,600)<br>(3,230,560)   | (168,600)<br>(38,500)<br>(1,994,770)<br>(242,400)<br>(432,100)<br>(257,000)<br>(3,303,040)   | (171,700)<br>(47,000)<br>(1,927,440)<br>(231,400)<br>(459,500)<br>(156,900)<br>(3,070,460)   |
| NET EXPENDITURE   | -  | -  |  |
| HOUSING SERVICES  Employees Premises Transport Supplies and Services Third Party Payments Administration Recharges Capital Finance  | 2,809,460<br>233,380<br>59,800<br>228,730<br>1,230<br>584,180<br>54,050<br>3,970,830         | 3,579,130<br>239,950<br>80,870<br>234,940<br>740<br>652,430<br>57,260<br>4,845,320           | 3,422,270<br>208,960<br>75,620<br>213,080<br>740<br>665,460<br>57,260<br>4,643,390           |
| Income - Fees and Charges and External Funding  | (87,490)   | (109,150)  | (88,730)   |
| Recharges General Fund - Community - Economic Development - Policy and Organisation Housing Revenue Account Recharges between Business Units Recharges within Business Unit | (1,440,900)<br>(73,500)<br>(125,640)<br>(1,900,000)<br>(205,800)<br>(137,500)<br>(3,970,830) | (1,494,800)<br>(60,800)<br>(109,000)<br>(2,684,100)<br>(236,600)<br>(169,100)<br>(4,845,320) | (1,490,900)<br>(61,900)<br>(124,260)<br>(2,506,400)<br>(207,200)<br>(164,000)<br>(4,643,390) |
| NET EVERNETURE  |  |  |  |
| NET EXPENDITURE   | -  | -  | -  |

# CAPITAL PROGRAMME 2017/18 to 2020/21

# **CAPITAL PROGRAMME 2017/18 TO 2020/21 COMMUNITY BOARD - HOUSING (HRA)**

| Item<br>No | SCHEME  | Progress<br>Category | Project<br>total (where<br>appropriate)<br>£,000 | Revised<br>2017/18<br>£,000 | Estimate<br>2018/19<br>£,000 | Estimate<br>2019/20<br>£,000 | Estimate<br>2020/21<br>£,000 |
|------------|---|----------------------|--|-----------------------------|------------------------------|------------------------------|------------------------------|
|            | IMPROVEMENTS TO HOUSING STOCK<br>PURCHASE OF PROPERTIES | EE                   |  | 3,150<br>520                | 3,300<br>830                 | 2,500<br>1,140               | 2,500<br>900                 |
|            | Board Total   |                      |  | 3,670                       | 4,130                        | 3,640                        | 3,400                        |

| Local Resources |              |                |              |  |  |  |  |  |
|-----------------|--------------|----------------|--------------|--|--|--|--|--|
| 2017/18         | 2018/19      | 2019/20        | 2020/21      |  |  |  |  |  |
|                 |              |                |              |  |  |  |  |  |
| £,000           | £,000        | £,000          | £,000        |  |  |  |  |  |
| 3,150<br>520    | 3,300<br>830 | 2,500<br>1,140 | 2,500<br>900 |  |  |  |  |  |
| 3,670           | 4,130        | 3,640          | 3,400        |  |  |  |  |  |

**CAPITAL PROGRAMME 2017/18 TO 2020/21 COMMUNITY BOARD - HOUSING (GENERAL FUND)** 

| <br>em<br>Io | SCHEME              | Progress<br>Category | Project total (where appropriate) £,000 | Revised<br>2017/18<br>£,000 | Estimate<br>2018/19<br>£,000 | Estimate<br>2019/20<br>£,000 | Estimate<br>2020/21<br>£,000 |
|--------------|---------------------|----------------------|---|-----------------------------|------------------------------|------------------------------|------------------------------|
| 1            | DISABLED FACILITIES | Е                    | -                                       | 916                         | 677                          | 677                          | 677                          |
|              | Board Total         |                      |   | 916                         | 677                          | 677                          | 677                          |

| Local Resources |         |         |         |  |  |  |  |  |  |
|-----------------|---------|---------|---------|--|--|--|--|--|--|
| 2017/18         | 2018/19 | 2019/20 | 2020/21 |  |  |  |  |  |  |
| £,000           | £,000   | £,000   | £,000   |  |  |  |  |  |  |
|                 |         |         |         |  |  |  |  |  |  |
|                 |         |         |         |  |  |  |  |  |  |
|                 |         |         |         |  |  |  |  |  |  |
|                 |         |         |         |  |  |  |  |  |  |

#### **KEY TO PROGRESSION CATEGORIES**

- I Inception D Design
- P Progressing C Complete
- F- Final
- E. Exempt from progression categories

# CAPITAL PROGRAMME 2017/18 TO 2020/21 COMMUNITY BOARD - NON HOUSING

|      |  | SS                   | Project               | Revised  | Estimate | Estimate | Estimate |          | Local Re | sources |         |
|------|--|----------------------|-----------------------|----------|----------|----------|----------|----------|----------|---------|---------|
| Item | SCHEME   | gre                  | total (where          | 2017/18  | 2018/19  | 2019/20  | 2020/21  | 2017/18  | 2018/19  | 2019/20 | 2020/21 |
| No   |  | Progress<br>Category | appropriate)<br>£,000 | £,000    | £,000    | £,000    | £,000    | £,000    | £,000    | £,000   | £,000   |
| 1    | ALVER VALLEY COUNTRY PARK  | Р                    | 1,471                 | 604      | 280      |          |          | 473      | 280      |         |         |
| 2    | BMX NATIONAL CENTRE ALVER VALLEY   | P                    | 152                   | 147      |          |          |          | (3)      |          |         |         |
| 3    | RIVER HAMBLE TO PORTCHESTER CFERM STRATEGY                               | Ε                    | -                     | 56       |          |          |          |          |          |         |         |
| 4    | FORTON COASTAL FLOOD & EROSION RISK<br>MANAGEMENT SCHEME                 | Е                    | -                     | 73       | 69       | 423      |          |          |          |         |         |
| 5    | ALVERSTOKE COASTAL FLOOD & EROSION RISK MANAGEMENT SCHEME                | Е                    | -                     | 73       | 69       | 437      |          |          |          |         |         |
| 6    | SEAFIELD COASTAL FLOOD & EROSION RISK MANAGEMENT SCHEME                  | Е                    | -                     | 73       | 69       | 993      | 1,380    | 26       | 25       | 357     | 497     |
| 7    | HILL HEAD TO PORTSMOUTH HARBOUR ENTRANCE                                 | Е                    | -                     | 59       |          | 30       | 25       |          |          |         |         |
| 8    | BEACH MANAGEMENT PLAN<br>CAR PARK RESURFACING & UPGRADING                | E                    | _                     | 215      | 40       | 40       | 40       | 215      | 40       | 40      | 40      |
| 9    | PROVIDE LIGHTING TO PATHWAYS WITHIN LEISURE PARKS, GARDENS & OPEN SPACES | Р                    | 197                   | 167      | .0       | 10       | 10       | 210      |          | 10      | 10      |
| 10   | PUBLIC CONVENIENCES REFURBISHMENT  | Е                    | -                     | 80       | 60       | 60       | 60       | 80       | 60       | 60      | 60      |
| 11   | TRANSFER OF PLAY AREAS AT PRIDDYS HARD                                   | Р                    | 22                    | 8        |          |          |          | 1        |          |         |         |
| 12   | PRIVETT PARK PROTECTIVE FENCE  | Р                    | 27                    | 2        |          |          |          | 2        |          |         |         |
| 13   | PLAYGROUNDS - IMPROVEMENTS TO EXISTING<br>FACILITIES                     | Ε                    | -                     | 38       | 20       | 20       | 20       | 38       | 20       | 20      | 20      |
| 14   | ESSENTIAL PAVING IMPROVEMENTS & UPGRADES                                 | Ε                    | -                     | 70       | 30       | 30       | 30       | 70       | 30       | 30      | 30      |
|      | STOKES BAY - WET & DRY PLAY AREA   | Е                    | -                     | 25       |          |          |          | 25       |          |         |         |
| 16   | STANLEY PARK - PHASED REFURBISHMENT                                      | Р                    | 72                    | 55       |          |          |          | 55       |          |         |         |
| 17   | RENEW INTERPRETATION BOARDS ACROSS THE BOROUGH                           | Р                    | 31                    | 31       |          |          |          | 31       |          |         |         |
| 18   | ICE RINK REFURBISHMENT & IMPROVEMENT                                     | Р                    | 100                   | 62       |          |          |          | 62       |          |         |         |
| 19   | STOKES BAY GOLF CLUB - DRAINAGE WORKS                                    | Р                    | 17                    | 17       |          |          |          | 17       |          |         |         |
| 20   | ANN'S HILL CEMETERY WAITING ROOM   | Р                    | 6                     | 6        |          |          |          | 6        |          |         |         |
| 21   | BRIDGEMARY SKATE PARK (TO INCLUDE BMX & SCOOTERS)                        | Р                    | 140                   | 140      |          |          |          | 85       |          |         |         |
| 22   | COCKLE POND - WATER CIRCULATION SCHEME                                   | Р                    | 100                   | 100      |          |          |          | 100      |          |         |         |
|      | COCKLE POND - FOOTWAY REPAIRS  | Р                    | 100                   | 100      |          |          |          | 100      |          |         |         |
|      | COMMUNITY SPACE MANOR WAY  | P                    | 100                   | 100      |          |          |          | 100      |          |         |         |
|      | PARHAM ROAD - FLOOD MEASURES<br>CROWN HOUSE CONVERSION TO FLAT           | P                    | 25<br>90              | 25<br>89 |          |          |          | 25<br>89 |          |         |         |
|      | CHILWORTH GROVE FOOTPATH RENEWAL   | P                    | 90<br>26              | 26       |          |          |          | 89<br>26 |          |         |         |
| 1    | ALVERBANK EAST AND WEST CAR PARKS, STOKES BAY                            | l '                  | 40                    | 40       |          |          |          |          |          |         |         |
| 28   | ROAD - DRAINAGE UPGRADE  | Р                    | 70                    |          |          |          |          | 40       |          |         |         |
|      |  |                      |                       |          |          |          |          |          |          |         |         |

# CAPITAL PROGRAMME 2017/18 TO 2020/21 COMMUNITY BOARD - HOUSING (HRA)

| Iter<br>No                       |  | Progress<br>Category  | Project<br>total (where<br>appropriate)<br>£,000 | Revised<br>2017/18<br>£,000 | Estimate<br>2018/19<br>£,000 | Estimate<br>2019/20<br>£,000 | Estimate<br>2020/21<br>£,000 | 2017/18<br>£,000  | Local R<br>2018/19<br>£,000 |
|----------------------------------|--|-----------------------|--|-----------------------------|------------------------------|------------------------------|------------------------------|-------------------|-----------------------------|
| 29<br>30<br>31<br>32<br>33<br>34 | CAR PARK TICKET MACHINES - PHASED UPGRADE OF ALL MACHINES LEESLAND ROAD PLAY AREA - REFURBISHMENT LEISURE CENTRE EXTENSION ST LUKES ROAD IMPROVEMENTS FOR LEASE TO 12TH SCOUTS ALLOTMENTS - MANAGEMENT AND ERADICATION OF JAPANESE KNOTWEED LEE-ON- SOLENT SPLASH POOL | P<br>I<br>P<br>I<br>I | 131<br>81<br>1,185<br>-<br>65                    | 33<br>1,182<br>9<br>65      | 33<br>81<br>400              | 33                           | 32                           | 33<br>1,182<br>65 | 33<br>81<br>400             |
|                                  | Board Total  |                       |  | 3,770                       | 1,151                        | 2,066                        | 1,587                        | 2,943             | 969                         |

| ı | Local Resources |         |         |         |  |  |
|---|-----------------|---------|---------|---------|--|--|
| ľ | 2017/18         | 2018/19 | 2019/20 | 2020/21 |  |  |
|   | £,000           | £,000   | £,000   | £,000   |  |  |
| l | 33              | 33      | 33      | 32      |  |  |
| l | 1,182           | 81      |         |         |  |  |
|   | 65              |         |         |         |  |  |
|   |                 | 400     |         |         |  |  |
|   | 2,943           | 969     | 540     | 679     |  |  |

# CAPITAL PROGRAMME 2017/18 TO 2020/21 ECONOMIC DEVELOPMENT BOARD

| Item<br>No            | SCHEME  | Progress<br>Category | Project<br>total (where<br>appropriate)<br>£,000 | Revised<br>2017/18<br>£,000 | Estimate<br>2018/19<br>£,000 | Estimate<br>2019/20<br>£,000 | Estimate<br>2020/21<br>£,000 |
|-----------------------|---|----------------------|--|-----------------------------|------------------------------|------------------------------|------------------------------|
| 1<br>2<br>3<br>4<br>5 | WATERFRONT REGENERATION ALVERBANK HOTEL - EXTERNAL REPAIRS & REDECORATION FORTON LAKE OPENING BRIDGE - RENEWAL OF MOTORS, GEARS, SPROCKETS AND CHAINS FORTON LAKE OPENING BRIDGE - ELECTRICAL UPGRADE DAEDALUS REGENERATION | D                    | 1,485<br>75<br>246<br>105<br>867                 | 57<br>20<br>246<br>150      | 271<br>55<br>105<br>717      | 1,000                        |                              |
|                       | Board Total   |                      |  | 473                         | 1,148                        | 1,000                        | -                            |

|         | Local Resources |         |         |  |  |  |
|---------|-----------------|---------|---------|--|--|--|
| 2017/18 | 2018/19         | 2019/20 | 2020/21 |  |  |  |
| £,000   | £,000           | £,000   | £,000   |  |  |  |
| 2,000   | 2,000           | 2,000   | ۷,000   |  |  |  |
| 57      | 271             | 1,000   |         |  |  |  |
| 20      | 55              |         |         |  |  |  |
| 246     |                 |         |         |  |  |  |
|         | 105             |         |         |  |  |  |
| 85      | 609             |         |         |  |  |  |
|         |                 |         |         |  |  |  |
| 408     | 1,040           | 1,000   |         |  |  |  |

# CAPITAL PROGRAMME 2017/18 TO 2020/21 POLICY & ORGANISATION BOARD

|  |   | ss                | Project               | Revised  | Estimate   | Estimate                                     | Estimate                                     |  | Local Re   | sources                                      |  |
|--|---|-------------------|-----------------------|--|--|--|--|--|--|--|--|
| Item<br>No   | SCHEME  | Progres<br>Catego | total (where          | 2017/18  | 2018/19  | 2019/20                                      | 2020/21                                      | 2017/18  | 2018/19  | 2019/20                                      | 2020/21                                      |
| NO   |   | Pro<br>Cat        | appropriate)<br>£,000 | £,000  | £,000  | £,000  | £,000  | £,000  | £,000  | £,000  | £,000  |
| 2<br>3<br>4<br>5<br>6<br>7<br>8<br>9<br>10<br>11<br>12<br>13 | CCTV - REPLACEMENT & UPGRADES IT - PC REPLACEMENT PROGRAMME IT - SERVER REPLACEMENT IT - SYSTEM UPGRADES TOWN HALL MAJOR REPAIRS - ELECTRICS TOWN HALL MAJOR REPAIRS - INTERNAL DECORATIONS TOWN HALL MAJOR REPAIRS - HEALTH & SAFETY TOWN HALL MAJOR REPAIRS - ADAPTIONS TOWN HALL PASSENGER LIFT - MAJOR REFURBISHMENT / RENEWAL TOWN HALL SOUTH ELEVATION - EXTERNAL DECORATION FINANCIAL MANAGEMENT SYSTEM V.5 UPGRADE IT - GENERAL DATA PROTECTION REGULATION (GDPR) UPGRADES REPLACEMENT OF NNDR SYSTEM DIGITAL STRATEGY (CHANNELSHIFT) |                   |                       | 46<br>10<br>64<br>33<br>10<br>15<br>10<br>15<br>75 | 15<br>10<br>40<br>40<br>10<br>15<br>10<br>32<br>30 | 15<br>10<br>40<br>40<br>10<br>15<br>10<br>15 | 15<br>10<br>40<br>40<br>10<br>15<br>10<br>15 | 46<br>10<br>64<br>33<br>10<br>15<br>10<br>15<br>75 | 15<br>10<br>40<br>40<br>10<br>15<br>10<br>32<br>30 | 15<br>10<br>40<br>40<br>10<br>15<br>10<br>15 | 15<br>10<br>40<br>40<br>10<br>15<br>10<br>15 |
|  | Board Total   |                   |                       | 417  | 421  | 230  | 205  | 417  | 421  | 230  | 205  |

| Ite<br>N |                         | Progress<br>Category | Project<br>total (where<br>appropriate)<br>£,000 | Revised<br>2017/18<br>£,000 | Estimate<br>2018/19<br>£,000 | Estimate<br>2019/20<br>£,000 | Estimate 2020/21 £,000 |
|----------|-------------------------|----------------------|--|-----------------------------|------------------------------|------------------------------|------------------------|
|          | Total Capital Programme |                      | -  | 9,246                       | 7,527                        | 7,613                        | 5,869                  |

| Local Resources |         |         |         |  |  |
|-----------------|---------|---------|---------|--|--|
| 2017/18         | 2018/19 | 2019/20 | 2020/21 |  |  |
| £,000           | £,000   | £,000   | £,000   |  |  |
| 7,438           | 6,560   | 5,410   | 4,284   |  |  |

# CAPITAL PROGRAMME 2017/18 TO 2020/21

## SUMMARY FINANCING STATEMENT

|   | 2017/18 | 2018/19 | 2019/20 | 2020/21  | Total  |
|---|---------|---------|---------|----------|--------|
|   | £,000   | £,000   | £,000   | £,000    | £'000  |
| EXTERNAL RECOURCES                              |         |         |         |          |        |
| EXTERNAL RESOURCES SPECIFIC CAPITAL GRANTS - GF | 916     | 677     | 677     | 677      | 2,947  |
| DEVELOPER CONTRIBUTIONS - OPEN SPACES - GF      | 307     | 0       | 0       | <b>.</b> | 307    |
| OTHER GRANTS AND CONTRIBUTIONS - GF             | 585     | 290     | 1,526   | 908      | 3,309  |
| LOCAL RESOURCES                                 |         |         |         |          |        |
| DEPRECIATION - HRA                              | 2,500   | 2,500   | 2.500   | 2,500    | 10,000 |
| REVENUE CONTRIBUTION - HRA                      | 650     | 800     | _,,,,,  | _,,,,,   | 1,450  |
| RESERVES - GF                                   | 170     | 905     |         |          | 1,075  |
| RESERVES - HRA                                  | 520     | 830     | 1,140   | 900      | 3,390  |
| RESERVES - HRA (TO GF PROGRAMME)                | 26      | 25      | 357     | 497      | 905    |
| CAPITAL RECEIPTS - GF                           | 982     | 115     | 116     | 117      | 1,330  |
| CAPITAL FUNDING REQUIREMENT - GF                | 2,590   | 1,385   | 1,297   | 270      | 5,542  |
| Total Funding                                   | 9,246   | 7,527   | 7,613   | 5,869    | 30,255 |

# **KEY TO PROGRESSION CATEGORIES** I - Inception

- D Design
  P Progressing
  C Complete
- F- Final
- E. Exempt from progression categories

#### PROGRESSION OF A CAPITAL SCHEME THROUGH THE CAPITAL PROGRAMME.

#### Inception Stage (I) – notional cost of an unapproved scheme

In order for a scheme to be included in the Council's approved Capital Programme a Capital Scheme Proposal Form has to be submitted for consideration. The form requires revenue and funding implications to be considered. If accepted the sum shown in the Programme is a notional forecast based simply on experience.

For major (over £100,000) schemes, during the inception stage the Client Unit's requirements, timescales and financial limits are established, from which alternative designs and construction approaches will be considered. The data contained in the inception stage report to Board as part of the annual budget process will only be in outline to ensure that if the Board requires amendments to the proposals, the designer can incorporate these without involving excessive additional work.

#### Design Stage (D) – estimated cost of an approved scheme

If the proposals are approved as part of the budget consideration, Officers will proceed to the design stage and appoint any specialist Consultants, submit the scheme, where appropriate, to the Government Department, public participation, tenant consultation, planning and other bodies who may provide grants, financial support or influence design considerations and schemes will progress in accordance with Contract Standing Orders. Schemes of less than £100,000 will automatically progress to Design Stage (D) by virtue of approval as part of the Capital Programme at the annual budget meeting.

During the design stage of a major scheme, drawings, specifications and a cost plan will be prepared in accordance with the approved brief. The culmination of this stage for major schemes is a design stage report to the Board, which will also advise on the full revenue implications of the project. These include projections of financing costs, amendments to staffing establishments, together with associated maintenance and running costs. If the proposals find favour with the Board it will be recommended to instruct the officers to proceed to the tender stage (T).

#### Tender Stage(T)

This stage of a Major Project requires the greatest workload commitment as it should be understood that the drawings and other technical information presented at design stage provide simply sufficient details for planning purposes not for the Contractor to construct the scheme. Thus, during the tender stage drawings, detailed specifications and Bill of Quantities need to be prepared in order to provide the necessary data to seek tenders for the work.

Projects with a value of less than £100,000 will normally require tenders or quotations in accordance with Contract Standing Orders in order to demonstrate that good value is being obtained.

## Works-in-progress (P)

Schemes will then progress through works-in-progress (P) to completion (C).

# **Budget**

Due to the statutory requirement to produce a balanced revenue budget for tax-setting purposes, major projects involving significant design requirements that have not proceeded to design stage will not generally be scheduled for start within the forthcoming budget year.

# Exemptions (E)

Some Capital Programme schemes will be exempted from the above controls by virtue of short lead-in times e.g. equipment purchase or grants.

# **Summary**

The overriding principle is good governance - being seen to achieve value for money by procurement in accordance with Contract Standing Orders.

The table below summarises the way in which schemes will progress and the indicators that will be used in the capital programme and budget monitors:-

| Stage Indicator | Schemes under £100K                         | Schemes over £100K                          |
|-----------------|---|---|
| I (Inception)   | As approved by P&O Board                    | As approved by P&O Board                    |
| D (Design)      | Approved on budget night                    | Costed Design approved by Board             |
| P (Progressing) | Quote/tender accepted                       | Tender accepted                             |
| C (Complete)    | Works complete                              | Works complete                              |
| F (Final Cost)  | Final cost after release of retentions etc. | Final cost after release of retentions etc. |
| E (Exempt)      | Exempt from indicators                      | Exempt from indicators                      |

# **GLOSSARY OF TERMS**

Wherever possible the CIPFA standard narrative is used to describe the detail of the budgets within each service head. This enables comparison to be made both between budget heads within Board and with other local authorities. Significant budget items are detailed separately.

## **Administration Recharges**

Administration recharges represent the cost of the Council's service units – both frontline and support – that are incurred in providing the Council's services. They are a recharge of the total service unit costs usually based on an assessment of time allocation.

#### Capital Expenditure

Generally, expenditure on the acquisition, construction or enhancement of assets that have an expected life of more than one year. Capital expenditure is strictly defined under current legislation and expenditure which does not fall within this definition must be charged to a revenue account.

# **Capital Receipts**

The proceeds from the disposal of land or other assets. Capital receipts can be used to finance new capital expenditure within rules set down by the government but cannot be used to finance revenue expenditure. Certain receipts are payable to the government in line with regulations.

#### **Collection Fund**

The separate fund, administered by billing authorities, recording the expenditure and income relating to Council Tax and Business Rates.

# Contingency

Money included in the budget for unforeseen items of expenditure or shortfalls in income.

## **Depreciation**

The measure of the wearing out, consumption, or other reduction in the useful economic life of a fixed asset. General Fund depreciation is reversed out in P&O Board so there is no end cost to Council Tax payers.

## **Employees**

The salaries and wages of staff directly employed by the Council - includes employer's national insurance and pension contributions, training, redudancy and severance payments.

#### <u>Income</u>

Most income comes from fees and charges or rents with some service heads receiving specific government or external grants. This is separate from the revenue support grant that is included in the budget at a summary level and reduces the overall level of council tax.

#### Leases

Where a rental is paid for the use of an asset for a specified period of time. There are two forms of lease – finance and operating. The lessor leases the asset to the lessee. The Council is both lessee and lessor.

## Minimum Revenue Provision (MRP)

The minimum amount that the council must charge to the revenue account in the year in respect of the repayment of principal of borrowing for capital purposes.

# **Precepts**

The levies made by precepting authorities (eg County Council, Police Authority, Fire & Rescue Authority) on billing authorities, requiring the latter to collect income from local taxpayers on their behalf

# **Provisions and Reserves**

Amounts set aside in one year to cover expenditure in the future. Provisions are for liabilities or losses which are lidely or certain to be incurred but for which the amounts or the dates on which they will arise are uncertain. Reserves are amounts set aside which do not fall within the definition of provisions and include general reserves or balances.

#### **PWLB**

The Public Words Loans Board is a Government agency set up to provide loans for local authorities.

#### **Recharge to Services**

The charge made from service units for their professional and support services used in the supply of services. This re-charge shows under services within boards as administration recharges.

## **Revenue Support Grant**

The grant paid by central government towards local authorities services in general, as opposed to specific grants, which may only be used for a specific purpose.

#### **Specific Grants**

Government grants to local authorities in aid of particular project or services.

# **Treasury Management**

This is the process by which the Council controls its cash flow and its borrowing and lending activities.